



Public Hearing

Adoption of Annual Town-wide Policy Goals for FY 2014

The Provincetown Board of Selectmen held a Public Hearing on **Monday, August 12, 2013 at 6 p.m.** in the Judge Welsh Room, 260 Commercial Street, Provincetown, MA, and then and there voted to adopt the following Town-wide policy goals for Fiscal Year 2014:

FY2014 Town Wide Policy Goals

1) Fiscal Management

The Town Manager, the Finance Director, the Town Treasurer, the Principal Assessor, the Town Collector along with all employees involved in fiscal responsibility and management of their departments continue to contribute significantly in taking strides to comply with the Massachusetts Department of Revenue recommendations noted in their report to the Board of Selectmen in April 2008. The majority of these recommendations have been accomplished with the resulting favorable recognition from the Department of Revenue in removing the Town of Provincetown from its watch list. Moving forward, the Town has entered into a contract with a new auditing firm which will review current practices and procedures with a fresh set of eyes while making recommendations for further efficiencies to implement. Efforts to improve all financial processes remain a priority while maintaining strong communication and accountability.

A five year fiscal policy plan and a five year capital improvement plan are essential tools needed for future forecasting and planning. The importance of these financial planning tools will enable the Board of Selectmen, the Finance Committee, the Town Manager and staff to communicate the financial needs of the Town throughout the budget process in the fall and winter months.

The Selectmen will review the 5 Year Fiscal Policy Plan in September 2013 and forward to the Finance Committee for its review

The Selectmen will review the 5 Year CIP in December 2013 and forward to the Finance Committee no later than January 31, 2014.

2) Town Facilities Action Plan/Police Station Relocation

It is important to remind all citizens of Provincetown that maintaining Town owned historic buildings is paramount to providing much needed services to all who live here and all who visit here in addition to maximizing town employee productivity.

The Town wide building assessment provides a clear focus to maximize use of other Town owned buildings, including the public schools. Continuing with the strategic plan approved by voters to vacate and sell the Grace Gouveia Building and the Community Center will provide additional resources for maintenance of other buildings and a capital investment to provide for the design and construction of a new police station, which remains a priority.

3) Paving of Commercial Street and other Town roadways

Continue the Commercial Street reconstruction program into Phase 2, from Winthrop Street to the West End Parking Lot, through projected completion in May 2014. Present a complete street-paving program for the Town of Provincetown at Annual Town Meeting. Continue searching for grants and other available funding sources to reduce costs to the Provincetown taxpayers.

4) Affordable Housing

We continue to look for both public and private affordable housing to reach our goal of 10% of affordable housing in the Town of Provincetown.

This year we will conduct a housing summit with all stakeholders and strive to adopt a plan of action from the summit which will be made a part of these annual goals in an amendment.

5) Water Management Plan

Water quality: improve water quality by initiating the construction of a water treatment plant at the Knowles Crossing well field. This plant will remove iron and manganese from the raw water, which has progressively impaired water quality over the last several years.

Reducing unaccounted-for water: continue with the leak detection and removal program that reduces water lost in the system unaccounted-for water with a goal of achieving 10% or less unaccounted-for water by 2015.

6) Wastewater

Finalize implementation of the Phase 3a and 3b collection system expansion of the sewer system by utilizing the USDA Rural Development grant of \$9 million supplemented by \$8.7 million in new betterments. Finalize the approved plant expansion to 750,000 gallons per day as permitted by DEP.

Undertake facilities planning that recognizes there is a finite capacity and incorporate policy decisions that address future connections and extensions as well as the need

to reserve system capacity for Economic Development Permits, the potential for important public service uses as in Maushope housing, Outer Cape Health Services, affordable housing and gallons to be allocated under Growth Management.

7) Storm Drain Repairs/Storm Water Run-Off/Harbor and Beach Management Plan

The harbor side drainage assessment was completed in 2003 reflecting that the town has 25 outfall pipes that directly discharge into the harbor. Ten of these outfalls have been replaced and reconstructed with an additional four slated to be repaired in the fall of 2013. Special consideration should be paid to identifying solutions or alternatives to the Ryder Street Extension Outfall pipe. Continue the pursuit of grants and other funding mechanisms in order to continue the process of completing these important drain rehabilitation projects each year.

Address all areas relating to storm water run-off by supporting studies to effectuate healthy environmental habitats for animals, vegetation and people.

Continue efforts to create a comprehensive beach management plan and address beach nourishment with the Harbor Committee, the Conservation Commission and the Cape Cod National Seashore.

8) Solid Waste and Renewable Energy

Continue to support and encourage the Recycling and Renewable Energy Committee in their pursuit of sources of alternative energy and grant funding while determining which town buildings are suitable for solar or wind generators as a long-term energy savings goal.

Work with state leaders, regional groups and the Cape Cod National Seashore in the siting and acquisition of alternative energy sources in the form of wind turbines or land-based solar facilities.

Continue to promote solid waste production and management solutions to develop a program to reduce costs and achieve a practical approach to the transportation of solid waste from the Town's facility.

Determine if outside contract or DPW hauling to SEMASS is more cost effective and include capital costs of hauling equipment, if any, in the CIP. Incorporate increase in trash costs into the operating budget.

9) Economic Development and Tourism

The Board of Selectman officially recognizes that tourism is the town's primary economic engine and will work in conjunction with the VSB to improve and enhance the infrastructure needed to support this economy. Included in this effort will be continuing support of any legislative efforts to augment the tourism fund by way of extending room tax to short term rentals.

Continue to work on initiatives and incentives that keep businesses in town in addition to attracting new businesses, including accommodations, dining and retail establishments. Work with the Department of Community Development to create a more effective and efficient environment for regulatory transactions between businesses and the town.

Continue to pursue a Town-wide Bicycle Master Plan to make Provincetown a bicycle-friendly destination by the following:

- a public awareness and safety campaign
- the implementation of bicycle improvements and amenities throughout Town

Continue to work with the Cape Cod Commission traffic engineers to review the completed traffic study analysis on Shank Painter Road, a highly congested two lane road impacted by businesses, commercial/retail property and residential properties.

Investigate solutions and options for varying traffic patterns or traffic control devices at the intersection of Shank Painter Road and Route 6 as well as the intersection of Shank Painter Road and Bradford Street.

With completion of construction for Cape-wide Internet access (Open Cape) across the Cape Cod region, identify how this infrastructure can benefit citizens and visitors to Provincetown.

Foster and support initiatives that encourage a year round economy

Promote ecotourism as an additional attraction for visitors.

Continue to focus on organizing the 2020 Celebration and identify key stakeholders in the community to be involved in this process. Support efforts to restore the Bas Relief and support the newly proposed Fisherman's Memorial sculpture.

10) Cape Cod National Seashore

Work and support efforts of CCNS to improve highway access, directional signage and other vehicular traffic related issues affecting citizens and visitors to Provincetown. Support and respect the efforts of the Dune Shack dwellers of the Peaked Hill Bars Historic District to validate their plea for recognition as a traditional, historic and cultural community.

Continue to work in partnership with the CCNS to develop and expand bicycle lanes, trails and connections between the Seashore and Town.

Enhance the partnership with the CCNS concerning matters of mutual interest.

Encourage the CCNS to utilize local workers for upcoming projects.

Prepare and submit local preferential work authorization requirements to the NPS/CCNS.

11) Initiate an update of the Local Comprehensive Plan (LCP)

The LCP is an essential master-planning document that serves as a planning tool and guideline for formulating goals, policies and objectives for the Town over the next twenty years. It is a long-range plan created at the local level to ensure the decisions we make are consistent with the community's vision of its future. The plan not only provides information about our Town, its history, resources and needs, but also serves the purpose of being a snapshot of where we are now. The existing LCP process, which began in 1996, was built on previous Master Plan and Community Vision Surveys, and was ultimately approved by Town Meeting in 2000. Much has changed in Provincetown since the initial studies including a new wastewater system, creation of a redundant water source, reconstruction of the town pier and other essential components to update the Town's infrastructure.

A newly updated LCP is paramount to the success of future development programs, plans and goals for the Town. Work on this important document should begin in 2013 through the hiring of a Town Planner to implement this process while creating a viable timeline for revisions and completion.

12) Town Meeting Participation

Encourage more voter turnout at Town Meeting.

Stream live broadcasts of Town Meeting for those citizens who cannot attend.

Revise Charter requirements to move the Capital Improvement Program (CIP) to Fall Special Town Meeting.

Austin Knight
Chairman, Board of Selectmen