



Public Hearing

Adoption of Annual Town-wide Policy Goals for FY 2012

The Provincetown Board of Selectmen will hold a Public Hearing on **Monday, September 12, 2011 at 6 p.m.** in the Judge Welsh Room, 260 Commercial Street, Provincetown, MA, to receive comments from the public on the following proposed Town-wide policy goals for Fiscal Year 2012:

1) **Fiscal Management**

The Town Manager, the Finance Director, the Town Treasurer, the Principal Assessor, the Town Collector along with all employees involved in fiscal responsibility and management of their departments continue to contribute significantly in taking strides to comply with the Massachusetts Department of Revenue recommendations noted in their report to the Board of Selectmen in April 2008. Efforts to further improve all financial processes remain a priority while maintaining strong communication and accountability. Effectuating timely reporting to meet deadlines mandated by the Department of Revenue remains a priority with a target date of December 2011 for removal from the DOR watch list.

A five-year fiscal policy plan and a five-year capital improvement plan are essential tools, which will be instituted in 2011 for future forecasting and planning. The importance of these financial planning tools will enable the Board of Selectmen, the Finance Committee, the Town Manager and staff to communicate the financial needs of the Town throughout the budget process in the fall and winter months.

Continue regular meetings with the Finance Committee to create a clear and concise planning strategy for budget preparation as well as for the future financial projections of the Town. Concentration and continual attention to identifying key sources of additional revenue are paramount to providing a sound financial future. These include urging state government leaders to equitably distribute revenues received from future local receipt options in order to maximize return to the Town; the continued dialogue with Town retirees so that there is an understanding of the urgency to approve the adoption of Section 18 of Medicare benefits; and the inclusion of additional pay stations for the benefit of maximizing parking revenues received during the seasonal months of the year.

Continue recognizing the importance of the stabilization fund while building reserves for the future financial health of the Town. Adherence to the formally adopted policies to build reserves in the range of three-to-five percent of the operating budget.

Maintain the process of closing outdated articles holding any remaining cash balances for purposes of efficiency.

2) Town Facilities Action Plan/Police Station Relocation

The successful completion, on time and under budget, of the two year restoration and rehabilitation project of Town Hall will remain an important reminder to all citizens of Provincetown that maintaining historic buildings is paramount to providing much needed services to all who live here and all who visit here in addition to maximizing town employee productivity.

The Town wide building assessment provides a clear focus to maximize use of other town-owned buildings, including the public schools. Continuing with the strategic plan approved by voters to vacate and sell the Grace Gouveia Building and the Community Center will provide additional resources for maintenance of other buildings and a capital investment to provide for the design and construction of a new police station/highway maintenance facility.

Plan for the sale of the Community Center and the Grace Gouveia Building by incorporating a strategy for the best use of these buildings.

Initiating the RFP process for work to be completed at the Veteran's Elementary School will continue the plan of providing improved office space and community space for the Recreation Department, the Council on Aging and temporary space for the Department of Public Works.

Initiating the RFP process for improved workspace at the Freeman Street Building for the Tourism Department and PTV will go a long way in providing a healthy, livable environment for employees, citizens and visitors.

3) Paving of Commercial Street

Commence the reconstruction project to replace the water main service and repave the downtown portion of Commercial Street. Continue to pursue solutions and other funding sources for additional repaving efforts while considering a town-wide repaving plan for all publicly traveled streets in Provincetown.

4) Affordable Housing

Continue over site of the Town's project at 90 Shank Painter Road while supporting The Community Builders in their efforts to complete construction of Province Landing. Ensuring that construction of the 50 rental apartments are completed with due diligence and timeliness.

5) Water Management Plan

Monitor and meet with consulting engineers who are tasked with the design of infrastructure needs at North Union Field now that the property has been successfully acquired to provide a redundant water supply as mandated by the DEP. Seek continued

discussions with the Cape Cod National Seashore to work through pitfalls of obtaining water resources and withdrawal from CCNS property.

Continue system improvements on both the supply side and distribution system while using USDA Rural Development grant funding awarded through the Federal Government's stimulus monies earmarked for such projects. Reducing unaccounted for water will remain a priority throughout these infrastructure improvements.

6) Wastewater

Continue and finalize construction related to Phases 3a and 3b expansion of the sewer system by utilizing USDA Rural Development grant monies for this project. Concentrate on generating new users onto the system and hooking up others who either have failed septic systems or desire to be connected to the public sewer system.

Maintain oversight relative to the expansion of the wastewater treatment plant facility and develop policies to maximize the distribution of available gallons.

7) Storm Drain Repairs/Storm Water Run-Off

The harbor side drainage assessment was completed in 2003 reflecting that the town has 25 outfall pipes that directly discharge into the harbor. Continue the pursuit of grants and other funding mechanisms in order to continue the process of completing this important drain rehabilitation project each year.

Address all areas relating to storm water run-off by supporting studies to effectuate healthy environmental habitats for animals and vegetation.

Continue efforts to create a comprehensive beach management plan with the Harbor Committee and the Conservation Commission.

8) Solid Waste and Renewable Energy

Continue to support and encourage the Recycling and Renewable Energy Committee in their pursuit for sources of alternative energy and grant funding while meeting with this group more frequently. To determine which town buildings are suitable for solar or wind generators as a long-term energy savings goal.

Work with state leaders, regional groups and the Cape Cod National Seashore in the siting and acquisition of alternative energy sources in the form of wind turbine or a land-based solar facility.

Continue to promote solid waste production and management solutions to develop a program to reduce costs and achieve a practical approach to the transportation of waste from the Town's facility.

9) Economic Development and Tourism

The Board of Selectman officially recognize that tourism is the town's primary economic engine and will work in conjunction with the VSB to improve and enhance the infrastructure needed to support this economy. Included in this effort will

be continuing support of any legislative efforts to augment the tourism fund by way of extending room tax to short term rentals. Continue to work on initiatives and incentives that keep businesses in town in addition to attracting new businesses, including accommodations, dining and retail establishments. Work with the Department of Community Development to create a more effective and efficient environment for regulatory transactions between businesses and the town.

Continue to pursue a Town-wide Bicycle Master Plan to make Provincetown a bicycle-friendly destination through a public awareness and safety campaign and the implementation of bicycle improvements and amenities throughout Town.

Continue to work with the Cape Cod Commission traffic engineers to review the completed traffic study analysis on Shank Painter Road, a highly congested two lane road impacted by business, commercial/retail property, existing residential properties and projected increased traffic from build-out of a 50 unit affordable rental community. Investigate solutions and options for varying traffic patterns or traffic control devices at the intersection of Shank Painter Road and Route 6 as well as the intersection of Shank Painter Road and Bradford Street.

Focus on implementation and finalizing plans for Cape-wide internet access (Open Cape).

10) Cape Cod National Seashore

Work and support efforts of CCNS to improve highway access, directional signage and other vehicular traffic related issues affecting citizens and visitors to Provincetown. Support and respect the efforts of the Dune Shack dwellers of the Peaked Hill Bars Historic District to validate their plea for recognition as a traditional, historic and cultural community.

Continue to work in partnership with the CCNS to develop and expand bicycle lanes, trails and connections between the Seashore and Town.

Enhance the partnership with the CCNS concerning matters of mutual interest.

*Elaine Anderson
Chairman, Board of Selectmen*

Posted Town Hall, www.provincetown-ma.gov: August 30, 2011
Provincetown Banner: September 8, 2011

Voted to approve by Board of Selectmen – Sept. 12, 2011

Motion by: David Bedard Seconded by: Austin Knight Yea 5 Nay 0